

Replacement Bridge Management Contract

Hood River – White Salmon Interstate Bridge
Pre-Proposal / Industry Forum
March 31, 2022



Welcome

With you today:

- **Jacob Anderson**, Commissioner, Klickitat County, Wash.
- **Bob Benton**, Commissioner, Hood River County, Ore.
- **Marla Keethler**, Mayor, White Salmon, Wash.
- **Kate McBride**, Mayor, Hood River, Ore.
- **Catherine Kiewit**, Mayor, Bingen, Wash.
- **Mike Fox**, Commissioner, Port of Hood River, Ore.
- **Kevin Greenwood**, Project Director, Port of Hood River, Ore.

Purpose of the Forum ...

- Introduce the industry to our Project.
- Provide you some history.
- Discuss how we intend to contract our replacement bridge work.
- Answer questions you may have.

History and Importance of the Bridge

- Bridge built in 1924; has always been a toll facility
- Fills a 45-mile gap between Bridge of the Gods and US-197
- Currently weight restricted at 64,000 lbs
- Heavier trucks have a 75-mile gap between I-205 and US-197
- Roughly 60% of users are from Klickitat County
- Over 4,000,000 trips annually
- The mid-Columbia bi-state region acts as a singular cultural, business and social community

Importance of Communication

- During SDEIS open comment period, over 150 comments were received
- Large interest in adding bike/pedestrian lane
- Understanding, communicating and building public consensus for mitigation commitments
- Engaging early with public and agencies as applications for permits are developed
- Positioning the project both locally, regionally and with federal agencies to develop support for the project

Governance, who will own the new bridge?

- Legislation passed in both Oregon and Washington to establish the Bi-State Bridge Authority
- This Authority will own, operate and maintain the new bridge
- The current bridge is owned by the Port of Hood River with no representation from citizens of Washington
- Bi State Working Group is the precursor to the Bi State Bridge Authority and currently advises the HR Port
- This contract will initially be let/sponsored by the Port of Hood River but will be novated to the new bi-state bridge authority probably sometime in 2023

Approach to bridge replacement

- This contract will serve as the owner's representative
- We want a cadre of staff; PM, PE, Contract Specialist, Project Controls, Construction, Regulatory, Communications, etc...
- Contracting strategy for design, construction, removal of old bridge flexible
- Current estimate assumed balanced cantilever poured in place concrete box girder design; This is open for other considerations
- Initial strategy due to funding limitations, design bid build/removal
- Want to evaluate PPP option in near future

Where we are on NEPA & ROD

- NEPA/Sec. 106/Environmental Assessment is nearing completion
- Process started in 2018; awaiting MOAs and Biological Opinion
- Four Tribes will be impacted by the project; FHWA has requested that Treaty MOAs be completed as part of FEIS/ROD
- Process should wrap up late Summer 2022
- Preferred Alternative is located just west of current bridge; Type, Size and Location Study completed 2011
- Oregon Division of FHWA is the lead federal sponsor

Cost & Schedule elements

- Cost estimate and associated schedule completed in November of 2021
- Cost estimated at \$498 million escalated at 4% per year compounded to period of expenditure
- Schedule Milestones:
 - Award Design Contract – Fall of 2022
 - Award Construction Contract – Late fall 2026, NTP January 2027
 - Construction Complete, Bridge open for use – October 2030
 - Removal of existing bridge – 2 years later

Role of the RBMC

- Owners Representative
- Interfaces with all governmental bodies (State, Federal, Local)
- Interfaces with contracted lobbyists
- Interfaces with local community groups and businesses
- Develops appropriate RFP/RFI documents for procurement of A/E design services, construction services
- Evaluates bids, recommends award, ensures proper governmental reviews
- Oversees design and construction efforts and progress
- Maintains project baseline (scope, cost, schedule) using a change control process
- Reports status, progress, recommends options to recover or accelerate schedule
- Maintains cost forecasts and cashflow needs of the project
- Facilitate the transition of the project from the Port to the new bridge authority and through the interim period

How RBMC work is to be authorized

- Use of a Detailed Work Plan (3-year listing of work to be accomplished, how many hours and costs needed by resource)
- Initial 1st year done as part of the contract award process based upon July-June Fiscal Year
- Subsequent year work plans developed
- May/June each year roll forward development and submittal of the next Detailed Work Plan
- Year 1 negotiated then approved authorizing RMC to perform work
- Any adjustments can be approved via change control (additions, deferrals)
- Effort will be funding constrained. Authorized funding CANNOT be exceeded without written approval

Reporting Relationships

- Two key interface groups
 - Bi State Working Group (BSWG)
 - Port of Hood River Board of Commissioners
- Initial Contract with Port; to be novated to new bi-state bridge authority in time
- Contractual Point of Contact will be Kevin Greenwood, Port of Hood River
- Key decisions made by BSWG with recommendations then made to and authorized by Port Commission
- Once Bi State Bridge Authority stood up, then relationship with HR Port transfers to new Authority

Bid Evaluation Steps - Milestones

- Industry Forum – 3/31/22
- Written Bids Received – 4/22/22
- Written Bids Scored by evaluation team – 4/29/22
- Top 3 Bidders invited to Oral Presentations – 5/2/22
- Oral Presentations – 5/9-10/22
 - Base presentation
 - Problem sets
- Oral Presentations Scored and Combined with Written Scores – 5/11/22
- Approvals obtained by BSWG, Port, top scoring bidder invited to negotiate costs and receive Contract Award – 5/18/22
- Contract cost negotiations – 6/2/22
- Final reviews and approvals, contract award & NTP – 7/19/22

Questions?

SINGLE POINT OF CONTACT FOR PROCUREMENT:

Kevin Greenwood, Project Director

Port of Hood River

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