# Preliminary Discussion on Finance Plan Issues

Bi-State Working Group April 14, 2021

## Agenda

#### APRIL MEETING

- General Introduction to Concept Finance Plan Assessment
- Key Results

#### May Meeting

- More Detailed Explanation of Key Factors in Concept Finance Plan
- FOLLOW-UP ON QUESTIONS FROM APRIL MEETING

### Funding Plan Evolves during Project Development

Project Development	NEPA Engineering	30% Engineering	60% Engineering	During Construction	Operations
Traffic/Toll Revenue	Level 1 T&R	Level 2 T&R	Investment Grade T&R	Annual Updated T&R	Annual Updated T&R
Governance	Proposed Compact	Implement Compact	Functioning Compact		
Purpose for Financial Plan	Federal Grant Applications	Federal Grant Applications	Federal Grant Applications	Updates for Lenders	Updates for Lenders
	State Legislative Request	State Legislative Request	State Legislative Request	Updates for Grantors	
			Credit Rating		
			TIFIA Loan Application		
	WE ARE HERE		Bond Underwriting	INVESTMENT- GRADE HERE	
			FHWA Submittal		

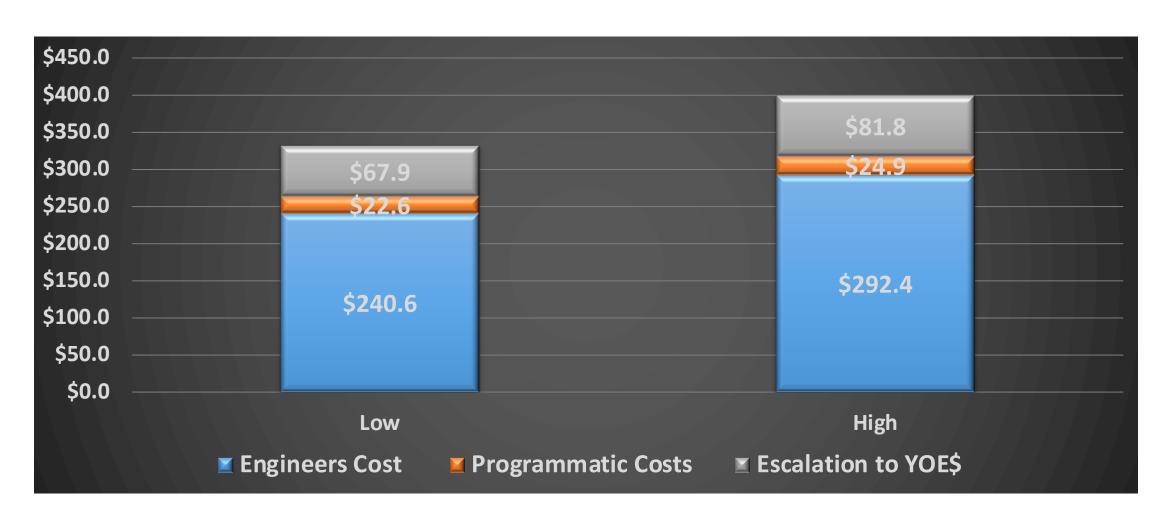
## Methodology

- Three Finance Concept Scenarios developed to frame discussion of key finance plan issues; these are NOT recommended finance plans
- Scenarios use same financing structure and assumptions, except:
  - Each Scenario assumes a different amount of Grants
  - The differences in Grant amounts mirrored by differences in the amount of Borrowings (Toll Revenue Bonds + TIFIA)
- For each Scenario: what is the required Toll Rate to meet <u>OPERATING</u> REVENUE REQUIREMENTS for the scenario?
- Focuses on Public Model, P3 Model generally similar

### Caveats

- Reliability of specific numerical results limited due to the early stages of engineering, T&R, and other information
- Particularly limited information regarding:
  - Construction cash flow
  - O&M procedures and costs
  - Amount and timing of grant availability
- Despite its limitations, the Concept Scenario analysis provides a reasonable basis to start discussions on finance plan issues

## Range of Capital Cost: Scenarios Use "High"



## Capital Funding Plan Scenarios

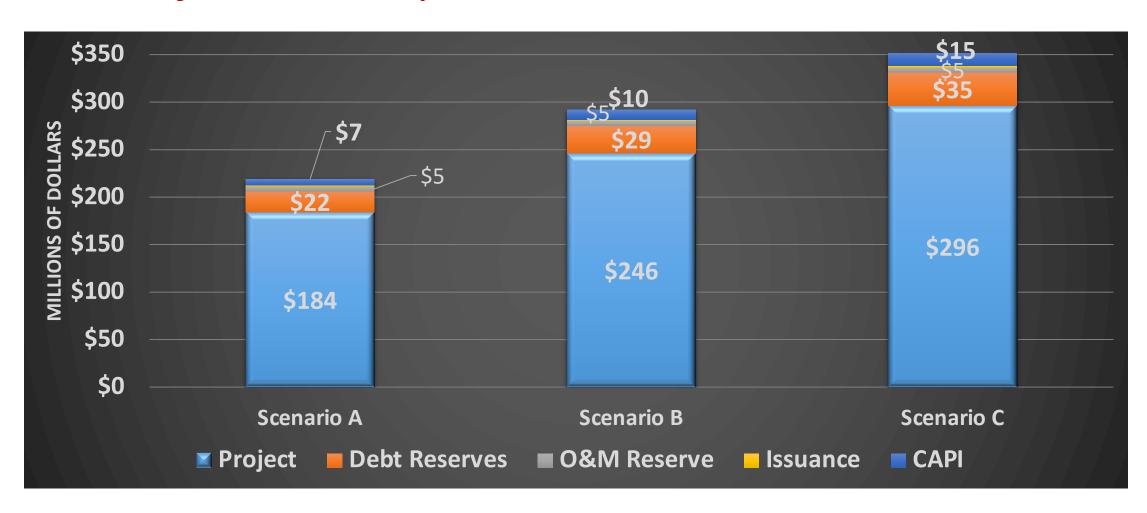
(Millions of Year-of-Expenditure Dollars)

	Scenario A	Scenario B	Scenario C
<b>Build Grant + Local Match</b>	\$6.2	\$6.2	\$6.2
State Grants 2021	\$10.0	\$10.0	\$10.0
Other Federal/State Grants	\$200.0	\$150.0	\$100.0
TIFIA	\$91.3	\$116.0	\$126.7
Toll Revenue Bonds	\$92.5	\$117.8	\$157.1
<b>Total Design/ Construction</b>	\$400.0	\$400.0	\$400.0

## Concept Plans driven by Non-Recourse Borrowing Requirements

- Except for capital grants (or P3 equity), Operating Revenue are <u>only</u> funds for design, construction, and O&M of Replacement Bridge
- Borrowings are <u>non-recourse</u>; backed by Net Operating Revenue
- Finance Plan must incorporate protections for lenders, such as:
  - Reserve Requirements
  - Coverage Requirements
  - Flow of Funds Requirements
  - Operational and Administrative Requirements

## Size of Borrowings to achieve required Proceeds for Project Development/Construction



## Operating Revenue Requirements ("Flow of Funds")

#### **OPERATING REVENUES**

PLUS TOLL COLLECTIONS

PLUS PAY-BY-PLATE FEES

PLUS REBILLING FEES

MINUS UNCOLLECTIBLE (LEAKAGE)

**OPERATING REVENUES** 

#### **OPERATING EXPENSES**

MINUS
CREDIT CARD FEES

MINUS
TOLL COLLECTION O&M

MINUS
INSURANCE

MINUS
FACILITY O&M

MINUS
MANAGEMENT AND ADMINISTRATION

**NET OPERATING REVENUE** 

#### **PRE-DEBT PAYMENT TAKEOUTS**

MINUS REQUIRED RESERVES

MINUS COVERAGE

NET REVENUE AVAILABLE FOR DEBT SERVICE

#### DEBT SERVICE

MINUS ANNUAL DEBT SERVICE

NET REVENUE AFTER DEBT SERVICE

POST-PAYMENT OF DEBT SERVICE

Plus Coverage
Minus Other Reserves

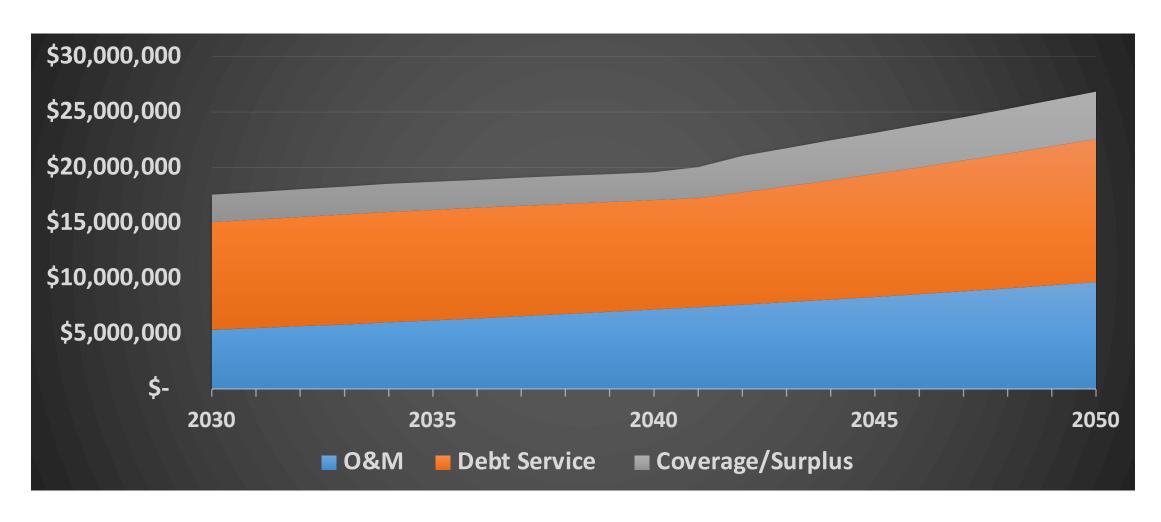
SURPLUS

### Debt Service Coverage

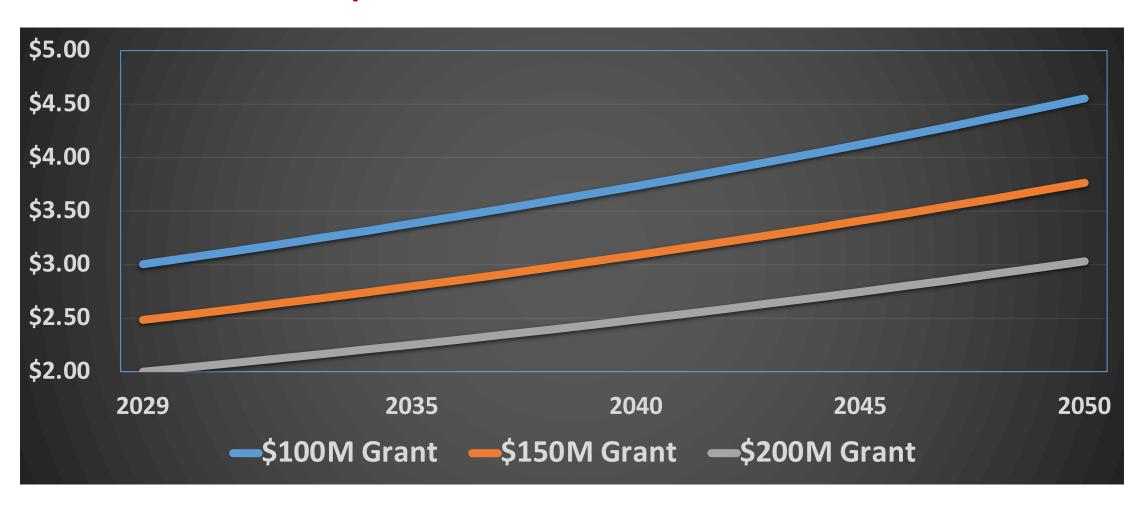
- Debt Service Coverage Ratio (DSCR) = Net Revenue Available for Debt Service

  Debt Service (Principal & Interest Payment)
- DSCR for Sr. Bonds: Assume 2X Sr. Debt Service
  - \$10M Annual Sr. Debt Service @ 2X Coverage: Net Revenues must > \$20M
- DSCR for Sr. Bonds + TIFIA: Assume 1.25X Total of Sr. Debt Service + TIFIA Debt Service
  - \$10M Annual Sr. Debt Service and \$10M Annual TIFIA Debt Service @ 1.25X Coverage: Net Revenues must > \$25M

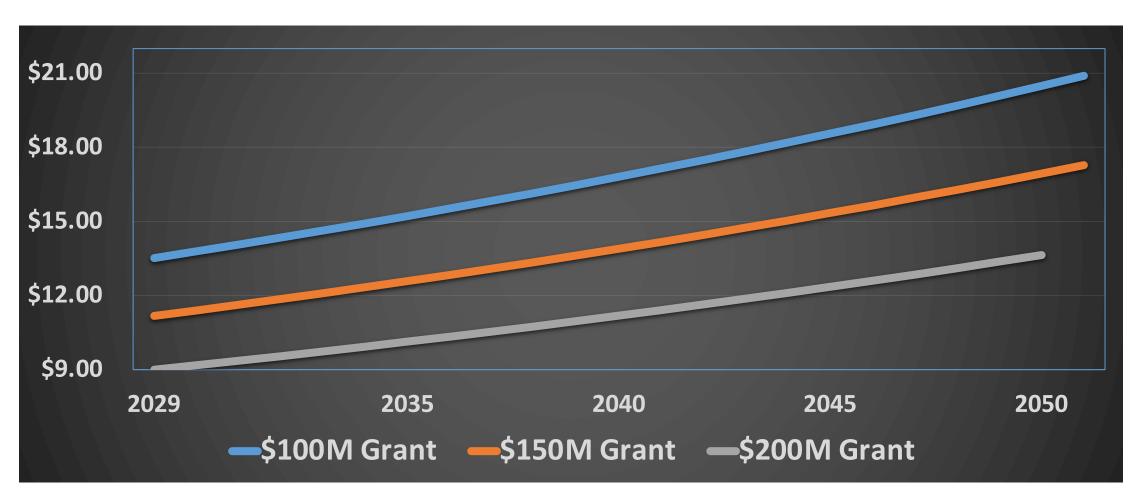
## **Operating Revenue Requirements**



## Required Toll Rates for Concept Scenarios: Auto BreezeBy Rate

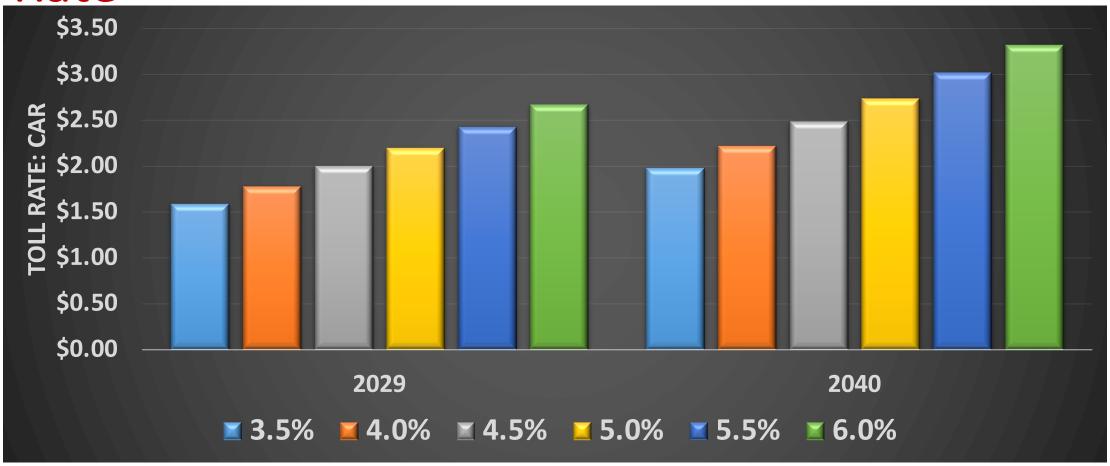


## Required Toll Rate for Concept Scenarios: Average Truck BreezeBy Rate

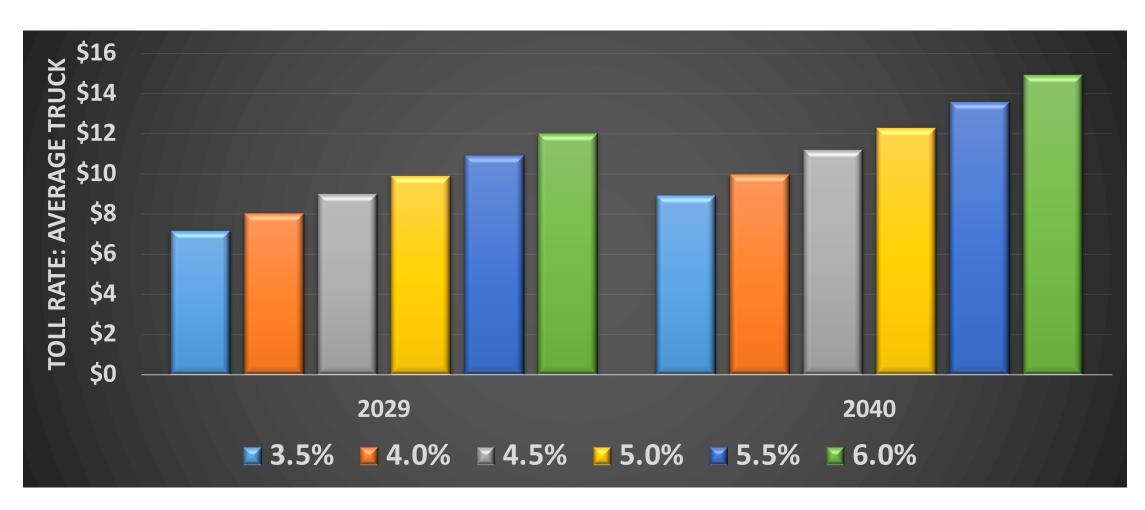


\$200M Grant Scenario: Impact of Interest Rate on Required Toll Rate for Car BreezeBy





## \$200M Grant Scenario: Impact of Interest Rate on Required Toll Rate for Avg. Truck BreezeBy Rate



## Questions?